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Dear

Inasmuch as both the DD/I and his Deputy are out of town and therefore cannot make the formal comment on your Research Program, I would like to give you my personal congratulations and comments on it.

In the first place, I feel that ORR has done an outstanding job in developing its Research Program as a working tool and this draft is a prime example. Second, I think that you and your group are to be congratulated for the nature and direction of the shifts in emphasis that you are making in research work.

The only additional comment that I have to make is a little bit like criticizing a par golfer for not making a hole-in-one, but I will make it anyway. I think that, in spite of your changes in emphasis, the current world situation probably needs even greater shifts than you have already made. In general terms, it may be that you have too much time devoted to indirect support projects of a conventional nature and that there is too much effort devoted to a study of resources as compared to the effort devoted to the application of these resources in the current world situation.

WILLIAM A. TIDWELL

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